



Certified  
**B**  
Corporation

# DIRECTOR, PEOPLE & CULTURE

May 2025



**RIGHT TO PLAY**  
PROTECT. EDUCATE. EMPOWER.



# ABOUT RIGHT TO PLAY

Right To Play protects, educates, and empowers children to rise above adversity using the power of play. For 25 years, we have been a global leader in helping children learn and improve their well-being through play. We reach millions of children each year in 14 countries in Africa, Asia, the Middle East, and Indigenous communities in Canada, helping them to stay in school and learn, overcome prejudice, heal from trauma, and develop the skills they need to thrive. We do this by harnessing play, one of the most fundamental forces in a child's life, to teach children the critical skills they need to dismantle barriers and embrace opportunities, in learning and in life. These programs are supported by our global offices in Toronto, Canada; London, UK and seven national offices (NOs) across Europe and North America.

# THE ROLE

**Role:** Director, People and Culture

**Location:** Toronto, Canada; Hybrid - 2 days/week in office (Work authorization for Canada is required as sponsorship is not provided)

**Salary:** \$149,000 – \$179,000 CAD

**Additional Information:**

This role occasionally requires international travel to RTP countries, along with flexibility to work outside standard business hours to collaborate effectively with global teams from multiple time zones.

# ROLE SUMMARY

The Director, People and Culture (P&C) supports strategic organizational planning and plays a critical role developing and executing HR strategies. It includes driving HR systems transformation, engagement programs and performance management, to enhance the overall employee experience, foster a high-performance culture and strengthen retention and engagement across all Right to Play (RTP). The role also provides P&C leadership, acting as a direct partner and advisor to managers across HQs, Indigenous Programs and National Offices (NOs).

# ACCOUNTABILITY & RESPONSIBILITIES

**Management and Advice (Canada and National Offices) – 45%**

- Provides leadership and coaching to staff on key workplace matters including employee relations, talent development, performance management, and compliance with HR policies and regulations.
- Partners with the Global Leadership Team (GLT) members to drive efficiency and quality assures P&C operational practices in HQs and NOs considering the local legal advisors.
- Ensures compliance with policies, employment laws and donor requirements (i.e. by providing training).

**Strategy and Policy – 15%**

- Develops timely country specific policies that align with RTP goals and local contexts, ensuring competitive and equitable practices and supports the development of global policies.
- Establishes a clear communication strategy to build understanding of local and global policies.
- Ensures policies are compliant with local legislation, meet sector standards and align with RTP's strategy.

**Employee Engagement – 15 %**

- Leads the end-to-end engagement surveys processes, from design and execution to analysis and communication of results and continuous improvement.

- Drives impactful organizational initiatives, including enterprise-wide action plans based on survey results, through data-driven insights and robust action planning.
- Collaborates closely with functional leaders and P&C colleagues to ensure alignment with the broader people strategy and business objectives.

**Systems Management – 15%**

- Oversees and optimizes all core HR processes and systems, ensuring compliance, consistency, and operational excellence across the employee lifecycle—from onboarding to offboarding.
- Provides strategic leadership in HRIS management, data integrity, and process improvement.
- Manages the relationship with P&C systems providers and Canadian service providers.

**Performance Management – 10%**

- Leads the design, execution, and continuous improvement of the global performance management framework and process, ensuring alignment with organizational goals and cultural consistency across RTP.
- Drives successful implementation of performance tools to embed a high-performance culture and ensure equitable, transparent performance outcomes worldwide.



# DUTIES OF THE ROLE

## **Scope (Geographical and/or Functional), Impact and Autonomy**

Operating with high autonomy, the Director, P&C has global oversight of engagement, people management and P&C systems across all locations. They provide P&C generalist advice to senior managers in Canada and NOs as well as guidance and support to Global P&C Team members on areas of focus.

## **Leadership and Staff Management**

The Director, P&C manages, mentors, and supports direct reports to foster high performance, accountability, and professional growth. They provide leadership and subject matter expertise to the P&C team and all staff on performance management, employee engagement, culture and systems transformation.

## **Information Requirement for Decision-Making**

The Director, P&C addresses issues on partial and sensitive information and makes decisions by leveraging a comprehensive

understanding of international and Canada employment standards, human rights legislation and HR best practices to ensure compliance and ethical practices.

## **Innovation and Improvements**

The role focuses on HR systems and process improvement and demands strong analytical skills to interpret trends and evaluate implications, often developing new improved tools and frameworks to meet the evolving needs of a global organization. It maintains the balance between local demands and consistency across countries, while navigating a complex governance structure.

## **Relationships & Communications: Internal/External**

The role builds and maintains relationships with internal stakeholders including global P&C, and the Global Leadership Team (GLT) to influence management practices. Externally, it engages with consultants, service providers, peer INGOs, and professional networks to ensure RTP adopts best practices.

# CANDIDATE PROFILE

Right to Play is seeking a Director, People and Culture to oversee engagement, people management and HR systems across the global organization. With solid knowledge of business and management principles, the Director, P&C will support senior managers in Right to Play's Canadian Headquarters and in the National Offices in Europe. A leader, with at least 10 years of professional experience and C-suite attributes to grow as an executive, will thrive in this role. An inspiring people leader with a coaching and caring approach, you bring a strong sense of mission, empathy and experience working in the non-profit sector and in a global/multi-country organization. You are forward thinking, innovative and embracing of technology. You thrive in an environment where you have a high level of autonomy to make decisions. You are very strategic, highly organized, experienced in leading through change and a skilled communicator. You are a strong team player, ambitious and bring a sense of fun to your work every day - all foundational to the [Right to Play culture](#).

## Education & Experience

- Master's degree (Human Resource Management, Business Administration, Organizational Behaviour or any related field).
- CHRP/CHRL and/or equivalent HR designation is an asset.
- Extensive and progressively senior generalist HR experience overseeing a multi-country portfolio.
- Experience in an HR/P&C Director role previously, is preferred.
- HR experience in the non-profit sector and a deep understanding of the unique human resource challenges of the sector, emerging trends, and the talent who are drawn to it.
- Experience in strategic planning, resource allocation, HR modelling and workflow coordination.

- Experience identifying areas of improvement, providing practical solutions and leading transformative change in line with an organization's vision, values and plans.
- Extensive expertise in Canadian employment law and international employment best practices.
- Experience introducing and managing HR systems.
- Deep understanding of MS Office and HR systems to oversee the generation of P&C data, drive data analysis, improve reporting, and translate information into effective people solutions.
- Proficient in verbal and written English.
- Fluency in French, Arabic, and/or Portuguese is an asset.

## Core Competencies

- **Collaboration:** Flexible, and integrity-driven approach to building trusted cross-functional partnerships. Ability to exercise discretion and confidentiality while maintaining employee and RTP interests at heart.
- **Growth Mindset:** Drives continuous learning and innovation by anticipating issues, adapting solutions and exploring emerging trends. Fosters a culture of improvement.
- **Resilience:** Highly driven, independent and resourceful. Capable of problem-solving, achieving quality results, and demonstrating high levels of accountability in an environment where prioritization is required.
- **Professionalism:** Demonstrate integrity, discretion, and accountability in managing sensitive relationships and governance structures, while modeling ethical leadership and high standards of performance.
- **Management and Interpersonal Skills:** Exceptional communicator with an unmatched ability to inspire, mentor and coach diverse teams, and above all, support team leaders in their own departmental HR needs.



# HOW TO APPLY

All correspondence, at this stage, should be via Oxford HR. To apply for this post, click on the “Apply” button on the job advert page, complete our online application form, and submit your CV and cover letter as two different documents, which should be prepared before applying as they will be considered in the application process.

The cover letter should be no more than two pages long and explain why you are interested in this post and how your skills and experience make you a good fit.

The document should be saved in PDF in the following format: Your First Name-Your Last Name-Documents Name-Date (mmyy)-Organisation e.g., Pat-Jones-CV-0525-RTP or Pat-Jones-CoverLetter-0525-RTP.

## Timeline

Closing Date: July 1, 2025

First stage interviews: July 21 - July 22, 2025

Second interviews: July 30 - July 31, 2025

## Selection Process

We are a child-centered organization. Our recruitment and selection procedures reflect our commitment to the safety and protection of children in our programs. **The successful candidate will be required to provide a satisfactory Vulnerable Sector Check or equivalent criminal check as a condition of employment.** More information about safeguarding at Right To Play is available at <https://righttoplay.com/en/landing/safeguarding/>.

All candidates will receive an update regarding their application after the closing date. We advise candidates to add the role email to their safe senders list and regularly check their spam folder.

## Queries

If you have any queries on any aspect of the appointment process, need additional information, or would like to have an informal discussion, please email at [arondi@oxfordhr.com](mailto:arondi@oxfordhr.com) or [eguindon@oxfordhr.com](mailto:eguindon@oxfordhr.com) in the first instance.

# EQUITY STATEMENT

Right To Play provides equal employment opportunities to employees regardless of their gender, race, religion, age, disability, sexual orientation or marital status. As such, we encourage groups who have been historically disadvantaged with respect to employment to apply for positions at Right To Play. We offer a family-friendly environment that allows for flexible work arrangements in order to support staff diversity and ensure a healthy work-life balance.

We value and promote a culture of diversity, equity, inclusion, and belonging. Should you require any accessibility related accommodations or specific adjustments to ensure fair and equitable access throughout the recruitment and selection process, and thereafter, please reach out to Alanna Rondi or Evelyne Guindon by email at [arondi@oxfordhr.com](mailto:arondi@oxfordhr.com) or [eguindon@oxfordhr.com](mailto:eguindon@oxfordhr.com). All information provided will be treated as confidential and used only to provide an accessible candidate experience.

# ABOUT OXFORD HR

Oxford HR is a B Corp certified leadership consultancy. Having worked within a diverse range of institutions, from not-for-profits and charities to governments and corporate environments, we've seen the powerful impact that the perfect team can have.

Finding innovative leaders can be a challenge; and yet their transition into leadership is vital to an organisation's mission and success. We work across the globe to search for and support remarkable leaders and teams, improve their board effectiveness and support on a range of leadership functions.

Learn more at: [oxfordhr.com](http://oxfordhr.com)





## Oxford

46 Woodstock Road  
Oxford  
OX2 6HT

United Kingdom

+44 (0) 1865 985 457

## Nairobi

Indigo Cowork Space  
Off General Mathenge Road  
Westlands  
Nairobi

Kenya

+254 (0) 715 163 631

## Singapore

6 Battery Road  
#06-16  
049909

Singapore

+65 (0) 9114 1439

## Washington

1250 Connecticut Avenue NW  
Suite 700  
Washington, DC  
20036

United States of America