

# **Director of Global Programmes**

# March 2024

# Message from SPANA's Chief Executive, Linda Edwards:

Thank you for your interest in the Director of Global Programmes role at SPANA.

SPANA – The Society for the Protection of Animals Abroad was founded in 1923 to support working animals across the world. Today, 100 years on from the charity's launch, SPANA works in 23 countries to improve the welfare of working animals, including horses, donkeys, mules, elephants, oxen and camels. By driving the veterinary treatment of working animals in need, the training of owners in good animal care and the education of children in animal welfare, we work to transform the welfare of working animals.

SPANA is widely respected across the countries and communities where it works. In many communities which depend on working animals, SPANA offers the only opportunity for working animal welfare, care and support. We also have partnership agreements with several governments and local authorities, including those of Morocco, Mauritania and Zimbabwe. In 2022, the Mauritanian government recognised our contribution to the country's local animal welfare by naming a road near our centre in Nouakchott 'Rue SPANA', or SPANA Road.

Last year, SPANA is marked its centenary, launching our new five-year organisational strategy. Transforming the Lives of Working Animals: SPANA Strategy 2023-27 explains how the charity will develop its work to meet the rising challenges faced by working animals and the communities they so loyally serve.

Through pioneering activities and new strategic partnerships, SPANA will radically grow the impact and sustainability of its work. The delivery of our new strategy will involve scaling our impact while maintaining quality sustainable delivery; demonstrating greater value for money; and using evidence to influence globally – all while improving the resilience and wellbeing of working animals and the people who depend upon them.

Our new Director of Global Programmes will play a key role in realising our plans for the future. The postholder will lead on the strategic development and delivery of SPANA's international programme activities and interventions, working in close partnership with our programme



directors overseas. They will oversee our international workforce to pursue the maximum, sustainable impact for working animals. As a member of the Senior Leadership Team, the postholder will also ensure the charity delivers on its organisational strategy.

This is an exciting time to join SPANA, as we pursue our ambitious vision for the future. If you have the skills we are looking for, and would like to be a part of a dynamic, supportive and collaborative team that is united in its commitment to transforming the lives of working animals, we would love to hear from you.

Linda Edwards

Chief Executive

### **About Spana**

Around the world, a huge but largely overlooked workforce of more than 200 million donkeys, mules, horses, elephants, camels and oxen loyally support more than 600 million people. Working animals are the tractors, trucks and taxis of their communities – by supporting agriculture and transporting people, goods, food, water and firewood, these animals enable people to make a living and they ensure the survival of communities.

But despite the critical role they hold within their communities, welfare standards for working animals are often poor. Many working animals lack access to even the most basic veterinary care. And owners often lack the knowledge they need to care for their animals.

These are the problems SPANA – The Society for the Protection of Animals Abroad is striving to address. Founded in 1923, we support working animals through three key activity areas – the treatment of working animals in need, the training of owners in good animal care and the teaching of children in animal welfare. We do all this to transform the lives of working animals.

#### Our Vision

Our vision is a world where every working animal lives a healthy and valued life.

#### Our Mission

Our mission is to transform the welfare of working animals in a world where animals, people and the environment are respected and thrive.

Find out more about our work across the world at spana.org



Read about our ambitious plans for the future at spana.org/strategy

### The Role

**Role:** Director of Global Programmes

**Location:** United Kingdom - Hybrid working with majority remote with a needs-based

attendance in the London office (Flexible working and must have ongoing

right to work in UK). International travel will be required (circa 25%)

Closing Date: 6th May 2024

**Salary:** £90,000, (Taxable) commensurate with experience

Direct Reports: Head of Programme Quality and Delivery, Head of Animal Welfare, Head of

Education and SBCC, Team coordinator. Country Directors (matrix dotted

line).

#### **Benefits:**

- 26 days annual leave, plus bank holidays. Further leave will accrue after two years of service up to a maximum of 30 days.
- Company pension scheme (SPANA will contribute 10% of salary to a personal pension plan provided that you contribute 5% of salary)
- Hybrid working with London Head Office attendance on a needs based approach. Averages 2-3 days a month on some occasions two consecutive days (travel expenses not included)
- Medical assistance (opticians, dentist etc)
- Employee assisted programme
- Financial Advice service
- Life insurance
- Income protection
- A career path that can grow with the organisation

### **Job Summary**

As Director of Global Programmes, you will lead on the strategic development and delivery of SPANA's International programme activities and interventions, to pursue the maximum, sustainable impact for working animals and achieve a lasting transformation in their welfare. Your role will involve developing programme priorities and overseeing and managing our international

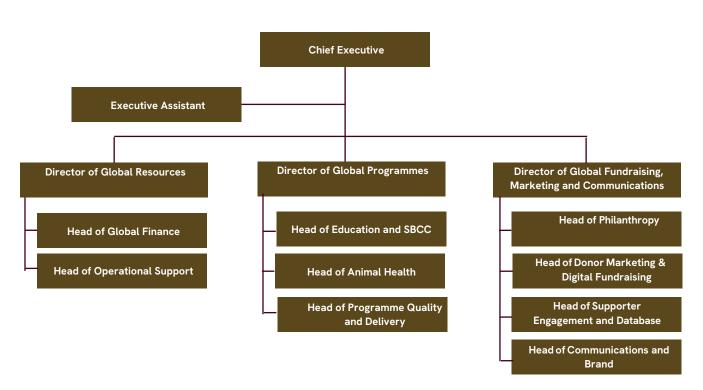


workforce, working in close collaboration with the rest of SPANA stakeholders and our global network of external partners. As a member of the Senior Leadership Team, you will also work with colleagues to ensure the organisation is led in line with our strategy and our agreed values and behaviours.

#### Key Relationships:

- Responsible to the Chief Executive
- Senior Leadership Team
- Country Directors
- Global Programmes Team
- Global network of external partners

#### **Organisation Chart**



# Responsibilities

#### Strategy

• As a member of the Senior Leadership Team, take collective responsibility for developing and delivering the organisation's strategy, plans and policies, both in terms of staffing and also reporting to the Board of Trustees.



- Coordinate, facilitate and help inform the Chief Executive and other senior staff as to emergent programme needs.
- Contribute to the overall objectives, plans and values and policies of the organisation.

#### Leadership

- Motivate, inspire, and develop direct reports, setting objectives, providing constructive feedback via appraisal and performance management processes, identify training opportunities and in turn make sure that Country Directors cascade the same approach.
- Ensure that programme staff working overseas or remotely from the London office are integrated into SPANA's organisational systems and culture.

#### **Global Programmes**

- Lead on all aspects of SPANA's global programme work, including projects, partnerships, staffing, processes, and budgeting, to ensure the best possible impact and outcomes for working animals.
- Work with Senior Leadership Team and colleagues across the charity to develop
  programmes and resources globally to produce sustainable solutions for working animals
  in need, extending our reach through the deployment of a growing network of strategic
  partners.
- Deliver and implement a strategy focused on improving animal health systems specific to working animal needs.
- Pilot new ways of working internationally, drawing from successful learnings in the international development and commercial sectors, delivering to scale through strategic partnerships, social enterprise models and government buy-in.
- Lead on the development and delivery of all aspects of the technical provision of SPANA's animal welfare, education, and social behaviour change communication work.
- Oversee and drive SPANA's Emergency work ensuring effective DRR across all applicable projects
- Ensure SPANA has in place an effective emergency response capacity for assisting working animals in need.
- Ensure all programmes/projects are in full alignment with SPANA's standards and quality frameworks to ultimately drive impact.
- Ensure implementation of high-quality MEAL and programme quality process and ensure delivery of adequate MEAL products at point of delivery.

#### Influencing & partnering for change



- In partnership with the CEO build effective relationships with key stakeholders in the animal welfare and development sectors, such as WOAH, FAO, UNDP, AU-IBAR etc
- Expand our influence ensuring we are constantly innovating in the way we partner with development actors, governments, and other key stakeholders.
- Represent SPANA externally, including to build profile and to influence discussions taking
  place elsewhere in line with SPANA's strategic priorities, as well as to develop new
  partnerships that will help us to learn from others and to achieve our long-term objectives
  for working animals.

#### Resource mobilization

• In collaboration with the Director of Global Fundraising, Marketing & Communications, support the development of concept papers and proposals to ensure a strong pipeline for SPANA.

#### Safeguarding, risk, and compliance

- Ensure that safeguarding practices and policies are implemented across all aspects of programme activity globally.
- Ensure effective risk management is in place, with effective policies and training and support across global teams.
- Develop agile ways of working which are responsive to needs, ensuring that robust planning and budgets are developed to support this.

This is not an exhaustive list, and the post holder may at times be requested to perform other tasks not stated above but within scope of the position.

# Candidate profile

#### **Key Qualities**

- An emotionally intelligent leader who can support, facilitate and coach competent programme leads. Someone who understands and can deploy the concept of managing as 'first amongst equals'.
- An 'animal first' professional who is motivated in improving animal welfare conditions in SPANAs work and using the overlaps with development and humanitarian efforts to catalyse this change for the benefit of people and animals.
- An indviduals who is highly culturally attuned, with experience of working overseas in challenging conditions. Someone who understands that animal welfare outside the global north has different cultural drivers, challenges and perspectives and can deploy



- programmes in these environments sensitively and effectively. An animal welfarist who can combine possibilism with pragmatism.
- A competent manager and leader which experience of matrix working. Someone with a good network and reputation. An inspiring leader who can effect change internally and externally.

#### Knowledge, Training & Qualification

- Educated to degree level or equivalent through experience.
- Demonstrable understanding of the global animal welfare/ development/humanitarian sectors, with an overarching commitment to animal welfare.
- Proven strategic thinker and innovator.

#### Experience

#### Essential

- Experienced leader and change manager, with strong and persuasive people skills.
- Track record of robust management of significant financial resources and operations, including ensuring compliance with regulatory rules and securing cost savings.
- Experience of leading international animal welfare, development, or emergency programmes
- Extensive remote management experience of multi-disciplinary and multi-culture teams.
- Experience of leading technical teams with a primary focus on quality.
- Accomplished in developing programmes that deliver exemplary safeguarding, and in ensuring compliance to safeguarding policies and procedures.
- Excellent written and verbal communication skills with the ability to flex and adapt communication to suit a wide range of audiences.
- Advanced negotiation, influencing and presentation skills.
- Able to establish, build and maintain successful collaborative relationships with internal and external stakeholders and partners, in particular international organisations, government agencies, academics, and NGOs.

#### Desirable

- Programming in a One Health framework
- Animal welfare or husbandry programming experience, knowledge of the challenges facing working animals and their owners
- Programming in international health systems.
- International education programming.
- Understanding of climate change and its impact on vulnerable communities (and in turn working animals).
- Experience of social enterprise models.



• French/Arabic language skills.

#### Skills & Attributes

- Strong people skills, emotional intelligence, and authenticity.
- Cultural awareness, with experience of successfully collaborating with colleagues and partners from diverse backgrounds and cultures.
- Commitment to diversity and inclusion.
- Strong commitment to SPANA values.
- French/Arabic language skills
- Ability to travel internationally

### How to Apply

All correspondence, at this stage, should be via Oxford HR. To apply for this post, click on the "Apply" button on the job advert page, complete our online application form, and submit your CV and cover letter as two different documents, which should be prepared before applying as they will be considered in the application process.

The cover letter should be no more than two pages long and explain why you are interested in this post and how your skills and experience make you a good fit.

The document should be saved in PDF in the following format: Your First Name-Your Last Name-Document Name-Date (mmyy) e.g., Pat-Jones-CV-012023-SPANA or Pat-Jones-CoverLetter-012023-SPANA.

Please note that all our clients recruiting in the UK are legally obliged to confirm that the appointee is eligible to work in the UK. As of 1 January 2021, government's new regulations will apply. For further information visit the Home Office website at <a href="https://www.gov.uk/browse/visas-immigration/work-visas">https://www.gov.uk/browse/visas-immigration/work-visas</a>.

#### Timeline

Closing Date: 6<sup>th</sup> May 2024

First stage interviews: Week of 20th May 2024

**Final interviews:** Week of 17<sup>th</sup> June 2024



### Selection process

All candidates will receive an update regarding their application after the closing date. We advise candidates to add the role email to their safe senders list and regularly check their spam folder.

### **Equality Statement**

Equality and diversity are at the core of Digital Action values. Staff are expected to work collectively and individually to promote a constructive and sensitive approach to others from a variety of backgrounds, where the work of others is valued and respected.

#### **Queries**

If you have any queries on any aspect of the appointment process, need additional information, or would like to have an informal discussion, please email at <a href="mailto:spana-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-programme-global-program

### **About Oxford HR**

Exceptional leaders can inspire change and propel purpose-led organisations towards reaching their world-changing goals. Finding such leaders can be a challenge; and yet their transition into leadership is vital to an organisations mission and success.

Oxford HR is a global leadership consultancy dedicated to searching for and supporting remarkable leaders and teams in purpose-led organisations.

We understand the nuances of purpose-led leadership because we've worked in organisations across the breadth of the sector ourselves. We've also worked with such organisations since 1995; so we appreciate just what benefits impactful people can bring.